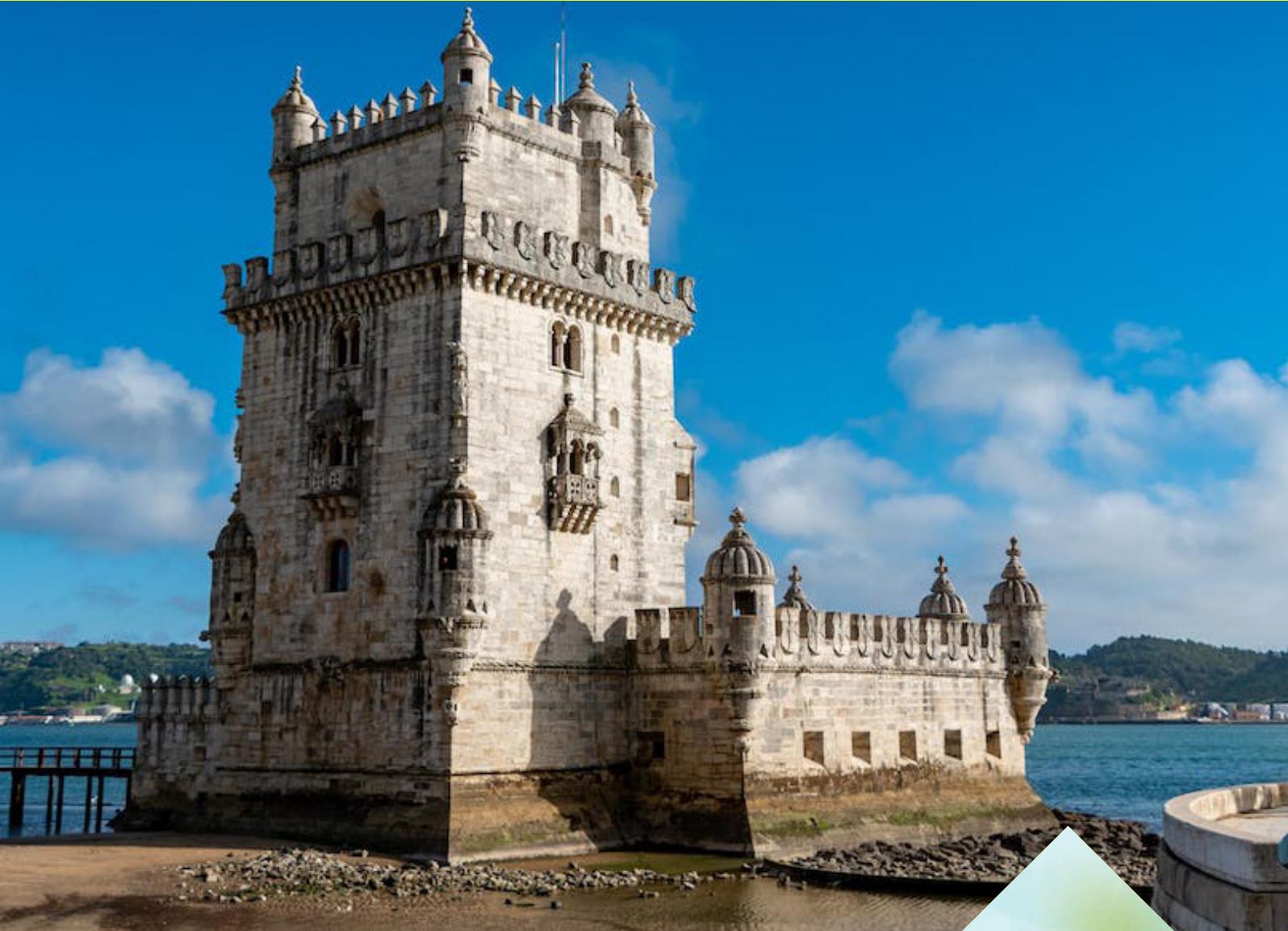




AVRIO ADVOCATI

Managing legal risks in Europe and beyond.



2 - 3 JUNE 2023

LISBON - PORTUGAL

SPRING Conference

ALTIS GRAND HOTEL

Rua Castilho 11

1269-072 Lisbon,

Portugal

<https://www.altishotels.com/>

PT/HotelAltisLisboa/

Dear All

We are very much looking forward to seeing as many of you as it is possible in the capital of gorgeous Portugal – the beautiful and vivid, magnificent city of Lisbon. Thank you to Ana Rita and everyone involved at CSA for your stellar work in hosting our Spring 2023 conference and organizing such an interesting agenda.

For those of you who arrive on Thursday in time for dinner, places are booked at the Altis Grand Hotel top floor restaurant – Grill D. Fernando. We will be gathering at the hotel lobby from 7 pm, and then around 8 pm we will go to the restaurant.

We start the formal program on Friday at 1 pm local time. The entire first conference day will be a celebration of the extensive expertise amongst Avrio members in sports, media and entertainment law, and how sports, entertainment and media law impacts on each of our practice areas, from corporate to dispute resolution to estate planning and family law. We plan to finish the formal program of this first conference day at 5 pm.

On Friday evening, we will have our gala dinner at the amazing Palacio Chiado – an actual palace and national heritage monument built in XVIII century that is now turned into an exclusive restaurant. After we finish with our dinner, we can just move to the famous Bar Salla that is conveniently located in the same building!

On Saturday morning, we will start with internal Avrio Advocati matters – among other topics to be presented and discussed, our Treasurer, Ana Rita Religio, will report to us on the association financial matters.

After dealing with internal Avrio Advocati matters, Saturday morning will be devoted to learning from each other. Our dear colleague John Clarke of WJM, Scotland will hold a fully interactive seminar on pricing, where he will guide us through various aspects on establishing pricing policies in our respective law firms.

The Saturday morning's session will end at 2pm. Our delegates will have free afternoon. We will gather at the hotel lobby at 5pm, get into taxies and go for a 2 hours boat trip. Cocktails and other refreshments will be served at the boat while we are watching Lisbon sunset from the river! Immediately after the boat trip we are walking to a charming nearby restaurant where the dinner will be served after 8pm!

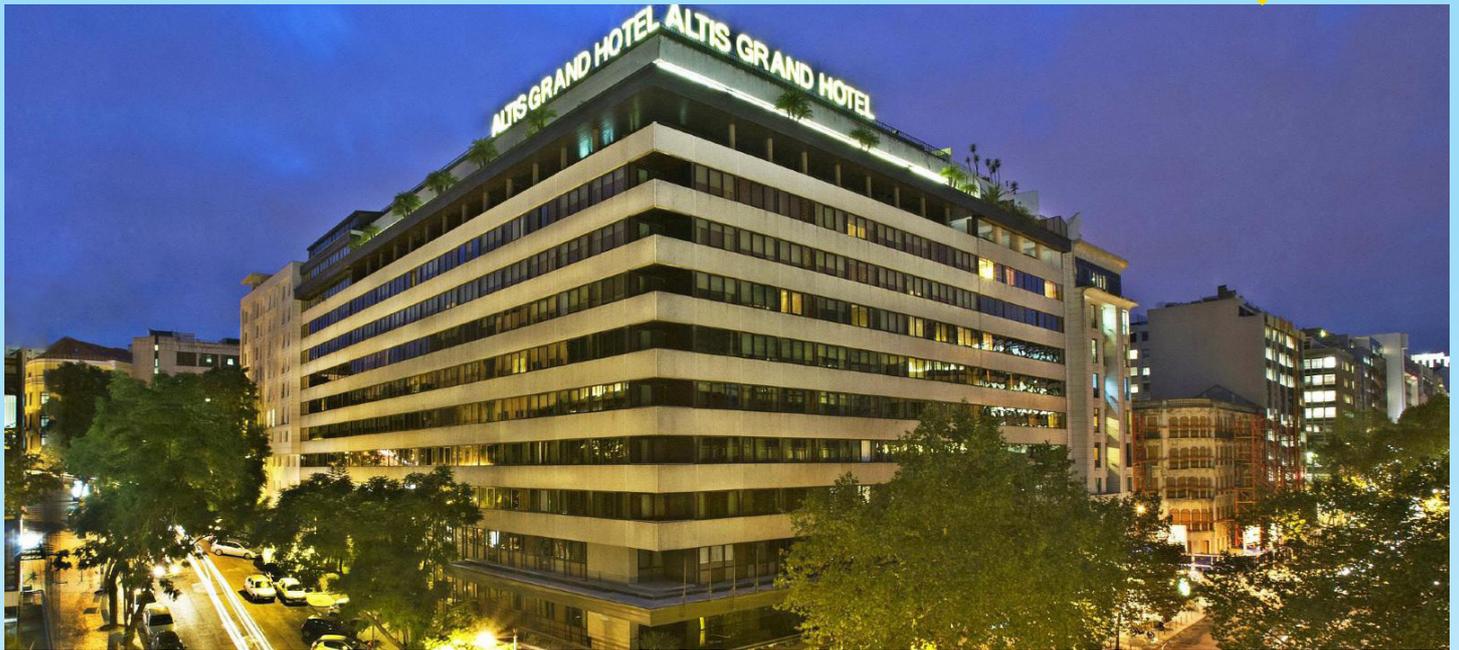
As you will notice, not only business agenda is interesting and inspiring – we have an excellent social agenda not only because the city of Lisbon has so much to offer to its visitors but also because Ana Rita is such an amazing host!

What follows is some information about how to get to the Hotel, the business and the social agenda. Most importantly, there is a form for you to complete in which you book attendance at the various events and pay in advance. I cannot emphasise enough how important it is that you pay in advance so that we avoid the need for cash accounting. At the end of the document you can find the form that you need to complete and send it back to info@avrioadvocati.com as soon as possible.

We are looking forward to an informative and entertaining conference.



Kind regards
Philip Gilliland
Chairman



This recently refurbished 5-star hotel is set in Lisbon's business district. However, it is just a 2 minutes walk from the famous Avenida de Liberdade – a boulevard in central Lisbon, built in the late XIX century when the former park was turned into major boulevard. It is commonly referred to by the inhabitants of Lisbon simply as the “Avenida” which says enough.

The Avenida is a 90 meter wide and 1100 long boulevard, with 10 lanes divided by pedestrian pavements and gardens and is presently home to numerous embassies and some of the most exclusive shops.

Hotel features a free heated indoor pool, spa and a gym. WiFi access is free. Hotel has amazing views over Lisbon, Tagus River and S Jorge Castle.

GETTING TO HOTEL

Getting to the hotel is easy.

Avenida Metro Station is only 500m away from the hotel. For those of you who chose to come by taxi, Lisbon International Airport is under a 10km distance from the hotel and taxi ride is not too expensive.

There is also and a bus, but bus ride would take much longer than the previous two options.

THURSDAY EVENING

GRILL D FERNANDO ROOFTOP RESTAURANT

Altis Grand Hotel

8-10pm

This exceptional restaurant is set on the 12th floor – actually on the roof of the Altis Grand Hotel - with amazing panoramic views over the city and river in a unique and refined atmosphere where you can enjoy genuine Portuguese and international cuisine.

Price per person:

68 EUR meat/fish or vegetarian 3 course menu with selection of drinks included (1/2 bottle of red or white selected wines, beers, water, coffee)



FRIDAY

Friday Morning

We left the entire Friday morning until the registration for the conference fully free as there is so much to explore in Lisbon – or simply to enjoy the beautiful weather!

Friday Evening

8:30 pm

Palacio Chiado Restaurant

An amazing Restaurant Palacio Chiado is located on the 1st floor of in actual palace that is now considered to be national heritage monument. The restaurant offers unique gastronomic experience where each of the chosen menus are trinode to Portuguese and international cuisine.

Price per person:

EUR 85 meat/fish/vegetarian menu (1 starter, 2 main dishes and dessert) with 1/2 a bottle of selected red/white wine, selected beers, soft drinks, water and coffee included in the offer

www.palaciochiado.pt



PALÁCIO  CHIADO

SATURDAY

Saturday Afternoon

Guided Limassol City Tour / Price per person: EUR 10

We organized an ideal tour along the Tagus River, that will pass by some idyllic spots in Lisbon. With an open bar on top of everything. This cruise will be 2 hours of pure joy!

Price p.p:

EUR 67.5 for the cruise. Drinks are included in the price.



Saturday Evening

8.30pm

RESTAURANT IBEROS

For Saturday evening we booked places in the charming restaurant Iberos, that is conveniently located just some minutes away from the docs where we are finishing our cruise. This cosy restaurant offers its guest traditional Portuguese dishes.

You can find further information on the website:

<https://iberosrestaurante.pt/lisboa.restaurante.iberico?s=direct>

Price p.p:

EUR 45 for meat/fish or vegetarian menu (please indicate menu preference in the booking form. The price includes meal, ½ bottle of selected red or white wine, beers, water, coffee and tea).



AVRIO ADVOCATI SPRING CONFERENCE LISBON 2 - 3 JUNE 2023

AGENDA DAY 1 - THURSDAY 1st JUNE

- 19H00** Gathering in the hotel lobby
- 20H00** Dinner at Grill D. Fernando- Grand Altis Hotel rooftop restaurant

AGENDA DAY 2 - FRIDAY 2ND OF JUNE

- 09H00 - 12H00** Board Meeting
Grand Altis Hotel conference room
- 12H00 - 12H45** Lunch for Board Members (place to be confirmed)
- 13H00 - 13H30** Conference registration at the Hotel
- 13H30** Conference commences
- 13H30 - 13H35** Philip Gilliland, Chairman - Introduction to the Conference
- 13H35 - 13H50** Introduction to the Conference by the host Ana Rita Relogio; short presentation of the host firm CSA;
- 13H50- 15H00** Panel on Sports and Entertainment Law – Session I. (speakers: Thomas Barnard, IM, UK; Pedro Correia, CSA, Portugal; Graham Wilson, Willson Associates, Luxembourg; Jasmina Suljovic, BH Legal, Bosnia and Herzegovina.
- 15H00 - 15H30** Coffee & Networking
- 15H30 - 16H50** Panel on Sports and Entertainment Law – Session II
- 16H15 - 17H00** Wrap up and instructions for the social agenda
- 17H00 - 19H30** Free time
- 19H30** Assemble at the reception and walk to the restaurant (or a taxi ride for those who prefer it)
- 20H00 - 22:30** Dinner at Geral Palacio Chiado
- 22:30 -** Bar Salla (at the Palacio Chiado)



AVRIO ADVOCATI SPRING CONFERENCE LISBON 2 - 3 JUNE 2023

AGENDA DAY 3 SATURDAY 3rd JUNE

- | | |
|----------------------|---|
| 9H30 - 10H45 | Philip Gilliland - Chair
Ana Rita Relogio - Treasurer:
Introduction to the day
Avrio Advocati internal matters |
| 10H45 - 11H15 | Coffee & Networking |
| 11H15 - 13H00 | Seminar on Pricing, John Clarke, WJM, Scotland |
| 13H00 - 13H15 | Philip Gilliland and Ana Rita Relogio - wrap up and instructions on social agenda for Saturday |
| 17H00 | Gathering at the hotel reception and boarding the taxis |
| 17H30 - 19H30 | 2 hours boat tour along the Tagus River |
| 20H00 - 23H00 | Dinner at the Iberos Restaurant |
| 23H00 - | Exploring nightlife of Lisbon |

Booking FORM

AVRIO ADVOCATI SPRING CONFERENCE
Lisbon, 1 - 3 June 2023

LAW FIRM: _____ DELEGATE NAME: _____

MAIN AREA OF PRACTICE: _____

SPOUSE/PARTNER/CHILDREN NAME (IF ACCOMPANIED): _____

ACCOMMODATION IN LISBON: _____

DATE AND TIME OF ARRIVAL: _____ DATE AND TIME OF DEPARTURE: _____

CONTACT CELLPHONE NUMBER: _____

	ATTENDEE NAME	ATTENDEE NAME	TOTAL COST	DIETARY REQUIREMENTS (insert quantity for each selection)
THURSDAY EVENING DINNER at Grill D. Fernando Restaurant (EUR 68 p.p)				Please choose: · Meat menu · Fish Menu · Vegetarian Menu
FRIDAY EVENING DINNER at Palacio Chiado Restaurant (EUR 85 pp)				Please choose: · Meat menu · Fish Menu · Vegetarian Menu
SATURDAY AFTERNOON BOAT TOUR ALONG THE TAGUS RIVER (EUR 67 p.p - the price includes 2 hours cruise and drinks - open bar concept)				(not applicable)
SATURDAY DINNER at Iberos (EUR 45 p.p)				Please choose one · Meat menu - Cremoso de Pato (creamy duck rice); · Fish menu - Bacalhau à Brás (Portuguese dish made from shreds of salted cod (bacalhau), onions and thinly chopped (matchstick-sized) fried potatoes, all bound with scrambled eggs. It is usually garnished with black olives and sprinkled with fresh parsley) · Vegetarian menu - - tbd. Anyone who prefers vegetarian option, please let us know, and the Restaurant will provide.
TOTAL AMOUNT DUE				

Please transfer the total amount due and owing to the following bank account:

ING Marnix (Brussels, Belgium) / IBAN: BE92 3630 6995 4723 / SWIFT: BBRU BE BB

I hereby confirm that in returning this Booking Form I have transferred the requisite funds to the above bank account and understand that this payment is non-refundable.

Signed: _____ Date: _____

PLEASE RETURN THIS BOOKING FORM AS SOON AS POSSIBLE TO INFO@AVRIOADVOCATI.COM AND MAKE PAYMENT TO THE BANK ACCOUNT SIMULTANEOUSLY. WHEN MAKING PAYMENT, PLEASE STATE IN THE PAYMENT TRANSFER FORM "PAYMENT IN RESPECT OF SOCIAL EVENTS FOR LISBON CONFERENCE FROM"

PLEASE NOTE THAT IF FOR VALID REASONS TRANSFER OF THE MONIES INTO AVRIO BANK ACCOUNT CANNOT BE MADE, PLEASE RETURN THE BOOKING FORM AS NORMAL AND PAY THE AMOUNT TO MARINA WHEN REGISTERING FOR THE CONFERENCE IN FRANKFURT. THE AMOUNT SHOULD BE IN EUROS AND IN A SEALED ENVELOPE BEARING YOUR NAME AND THE LIST OF SOCIAL EVENTS WHICH YOU ARE ATTENDING.